

SOLUTIONS & ADVISORY GROUP

Comprehensive support for shared services & business process management



GBS FEASIBILITY STUDY

STRATEGIC BUSINESS GUIDANCE

### ADAPTIVE SOLUTIONS

## STRATEGIC BUSINESS GUIDANCE

Consulting business services strategies based on comprehensive analysis of client business imperatives, structures and functions.

Indicating opportunity potential and readiness for transformation journeys.

Defining roadmaps and organizational design changes corresponding with business goals, market benchmarks and available technology solutions.

STRATEGY FOR TRANSFORMATION

CENTRALIZATION METHODOLOGY

#### **GBS FEASIBILITY STUDY**

PROCESS MATURITY ASSESSMENT

CENTRE OF EXCELLENCE FRAMEWORK

AUTOMATION OPPORTUNITY ASSESSMENT

**GBS OUTSOURCING STRATEGY** 

**BSS MARKET RESEARCH** 

# TRANFORMATION MANAGEMENT OFFICE

SERVICE DELIVERY ENHANCEMENT



## **GBS FEASIBILITY STUDY**

### **FRAMEWORK**

- ✓ Analysis of GBS/SSC process scope potential
- ✓ Mapping key process centralization enablers and critical roadblocks
- Assessment of relevant talent pool, capacity and recruitment timelines
- ✓ Tailored evaluation of expected labor costs and other direct cost elements
- ✓ Advice on investment support programs with available local incentives



**REAL ESTATE** 

**ANALYSIS** 

- ✓ Alignment on business case imperatives and selection criteria's
- ✓ Identification of preferred locations
- ✓ High-level analysis on real-estate availability, landlord contribution options and expected cost levels

INVESTMENT INCENTIVES

### **GBS FEASIBILITY STUDY**

#### **BENEFITS**



#### **BUSINESS AGILITY**

Improved business agility – faster adoption to changing environment and ability for quick decision implementation



#### **QUALITY & CONTROL**

Process designed and performed with fulfillment of expected quality and control requirements



#### **SCALABILITY**

Substantial talent & expertise pool thanks to concentration of the workforce in single location



#### PROCESS OWNERSHIP

Process ownership and performance management framework driving process improvements



#### SAVING

Achieved by process consolidation, economies of scale and standardization



#### PROCESS COMPLIANCE

Transparency and audit compliance by implementation of single process execution standards

#### **DELIVERABLES**



#### EXPANSION ASSESSMENT

Process readiness assessment for GBS scope expansion



#### **LOCATION ASSESSMENT**

Assessment of potential locations addressing the business requirements, benefits and respective costs (real estate, labour etc.)



#### **BUSINESS CASE**

Deep-dive analysis of down selected locations followed by respective business case scenario's



#### **FACILITATION**

Facilitation of location reference visits and final preparation of recommendations for expansion strategy

#### **CLIENT REFERENCES**



Leading Northern European paint industry company with annual sales at c.a. EUR 600M, production plants and distribution units in 40 countries across Europe

#### **BUSINESS NEED**

Proven expertise in finance and accounting, business process outsourcing and relevant experience to support strategic and tactical preparation of the SSC implementation program

#### **PROJECT SCOPE**

- Analysis of current state, including geographical footprint of the F&A, headcount and current cost levels
- Comprehensive due diligence on system landscape and process maturity: F&A function scope, process documentation readiness and language intensity followed by recommendations on target operating model for finance and other potential SSC scope to optimize the business case

#### **CUSTOMER VALUE**

- Assured recommendations for TO-BE process ownership, governance and documentation completion
- Guaranteed professional assessment of the best locations for process centralization
- Assured recommendations on transition toolkit



### OTHER SOLUTIONS

## STRATEGIC BUSINESS GUIDANCE

ORGANIZATION CHANGE MANAGEMENT

PROGRAM MANAGEMENT OFFICE

DOCUMENTATION AND HARMONIZATION

**BUSINESS FUNCTION TRANSITIONS** 

GBS SUPPLIER CONTRACT MANAGEMENT

**SOURCING MANAGEMENT** 

AUTOMATION SOLUTION IMPLEMENTATION

TRAINING AND COMPETENCE DEVELOPMENT

## TRANSFORMATION MANAGEMENT OFFICE

Leading the organization change and x-functional integration alignment.

Optimizing organizational and cost structures via people competency development, system standardization, supplier sourcing, process reengineering, harmonization and digitalization programs.

Applying market best-practices and qualified methodologies addressing business specific implementation challenges to guarantee quantified results.

## PROCESS PERFORMANCE & QUALITY MANAGEMENT

INTERIM SERVICE DELIVERY LEADERSHIP

**GLOBAL PROCESS MANAGEMENT** 

OPERATIONAL SUPPORT
- RESCUE RANGERS

CATEGORY MANAGEMENT

DIGITAL WORKFORCE FARM

**AUTOMATION CENTRE OF EXCELLENCE** 

KNOWLEDGE MANAGEMENT FRAMEWORK

## SERVICE DELIVERY ENHANCEMENT

Introducing process ownership with service delivery excellence models matching end-customer expectations and process execution challenges.

Defining adequate process measures and optimizing performance control.

Driving business domain initiatives or quality improvements leveraging people engagement and technology developments.

Supporting business domain leadership, GBS management and delivery needs at all levels.



## **ADAPTIVE Solutions & Advisory Group**

is helping organizations in adopting themselves to market environment and seize competitive advantage in the business world through centralization, transformation and automation of business processes. With unique process transformation expertise, the Company offers dedicated business solutions for shared services & outsourcing industry, including end-to-end process management, change management, technology enhancements and GBS market intelligence.