

Comprehensive support for shared services & business process management

# CENTRE OF EXCELLENCE FRAMEWORK

STRATEGIC BUSINESS GUIDANCE

### **ADAPTIVE SOLUTIONS**

# STRATEGIC BUSINESS GUIDANCE

Consulting business services strategies based on comprehensive analysis of client business imperatives, structures and functions.

Indicating opportunity potential and readiness for transformation journeys.

Defining roadmaps and organizational design changes corresponding with business goals, market benchmarks and available technology solutions. STRATEGY FOR TRANSFORMATION

CENTRALIZATION METHODOLOGY

GBS FEASIBILITY STUDY

PROCESS MATURITY ASSESSMENT

### CENTRE OF EXCELLENCE FRAMEWORK

AUTOMATION OPPORTUNITY ASSESSMENT

GBS OUTSOURCING STRATEGY

**BSS MARKET RESEARCH** 

# TRANFORMATION MANAGEMENT OFFICE

# SERVICE DELIVERY ENHANCEMENT





# CENTRE OF EXCELLENCE FRAMEWORK

### FRAMEWORK

✓ Specify CoE Mission and Vision in line with expected strategic business objectives and needs Establish
Governance
structure with
accountability
and responsibility
areas

✓ Define consistent Operational design with multicross functions (IT, HR etc.) ✓ Determine CoE Balanced scorecard to measure expected business value

✓ Establish ✓ Re-design Leadership End to end style culture **Process Key** supporting Performance Proces Indicators Excellence with STRATEGY PROCESS and systems Organizational set up Change Management COE ✓ Launch Education ✓ Deploy Best practice platform for framework for cross **Employees with** functional re-use training curriculum ✓ Introduce Establish PEOPLE Knowledge continuous management and Benchmarking framework for documentation repository service delivery framework excellence ✓ Set up ✓ Introduce Communication competence model within matrix to map organization to critical skills and enable effective assess gaps



knowledge sharing

# **CENTRE OF EXCELLENCE FRAMEWORK**

### **BENEFITS**



#### SERVICE MODEL **Excellent benchmarked service**

model to accelerate business growth



Motivated, capable and confident workforce in future more advanced roles and responsibilities



#### STREAMLINED PROCESS **Operational process steps more**

consistent and efficiently sorted within organization



#### More effective re-use of available assets and faster access to expertise within organization



#### AGILITY Shorter turnaround time (cycle time) dedicated to deliver business service to the market



#### **PROCESS COMPLIANCE**

Reduced organizational risk by ensuring process regulatory fulfillment

### DELIVERABLES



Defined strategic CoE Roadmap collaborated and dynamics

#### Knowledge management framework with comprehensive instructions and procedures repository Creation of best practice



#### BEST PRACTICE FRAMEWORK VALUE STREAM MAPPING BENCHMARKING FRAMEWORK



### **COE ROADMAP** with business objectives

sharing platforms

#### With all visualized critical steps in a specific process to optimize the way to deliver to customers

Benchmarking framework as a trigger to continuous process excellence



# OPERATING MODEL

Introduction of sustainable governance and communication structures

**PROCESS MONITORING** 

Deployment of effective and thorough process monitoring system with defined performance metrics

#### **LEARNING & DEVELOPMENT Education platform for Employees** with training curriculum

### **CLIENT REFERENCES**



Leading global manufacturer of air conditioning appliances employing approx. 55k employees worldwide and generating a total of \$17B yearly global revenues

#### **BUSINESS NEED**

Client aimed to reorganize operating model of supporting functions and 3rd party support considering centralization of F&A and Sourcing and Procurement in different locations

#### **PROJECT SCOPE**

Due diligence & location study on European locations for the assessment of centralization, readiness for transition and opportunities for increased efficiencies

- Creation of the SSC & BPO business cases and implementation plan with key focus areas for transition preparation and execution
- Development of the global transition plan, considering cost pressures, HR challenges and business continuity guidelines

**Recommendations for TO-BE process** ownership, governance and documentation completion

### **CUSTOMER VALUE**

**Guaranteed professional assessment** of the best locations for process centralization

Defined transition plan, recommendations based on the actual Markets analysis (access to talented employees, governance, challenges)

Designed ownership, governance and documentation structure

**AUTOMATION** 

### OTHER SOLUTIONS

# STRATEGIC BUSINESS GUIDANCE

ORGANIZATION CHANGE MANAGEMENT

PROGRAM MANAGEMENT OFFICE

DOCUMENTATION AND HARMONIZATION

**BUSINESS FUNCTION TRANSITIONS** 

GBS SUPPLIER CONTRACT MANAGEMENT

SOURCING MANAGEMENT

AUTOMATION SOLUTION IMPLEMENTATION

TRAINING AND COMPETENCE DEVELOPMENT

# TRANSFORMATION MANAGEMENT OFFICE

Leading the organization change and x-functional integration alignment.

Optimizing organizational and cost structures via people competency development, system standardization, supplier sourcing, process reengineering, harmonization and digitalization programs.

Applying market best-practices and qualified methodologies addressing business specific implementation challenges to guarantee quantified results.

### SERVICE DELIVERY ENHANCEMENT

Introducing process ownership with service delivery excellence models matching end-customer expectations and process execution challenges.

Defining adequate process measures and optimizing performance control.

Driving business domain initiatives or quality improvements leveraging people engagement and technology developments.

Supporting business domain leadership, GBS management and delivery needs at all levels.

PROCESS PERFORMANCE & QUALITY MANAGEMENT

INTERIM SERVICE DELIVERY LEADERSHIP

GLOBAL PROCESS MANAGEMENT

OPERATIONAL SUPPORT - RESCUE RANGERS

CATEGORY MANAGEMENT

DIGITAL WORKFORCE FARM

AUTOMATION CENTRE OF EXCELLENCE

KNOWLEDGE MANAGEMENT FRAMEWORK



### ADAPTIVE Solutions & Advisory Group

is helping organizations in adopting themselves to market environment and seize competitive advantage in the business world through centralization, transformation and automation of business processes. With unique process transformation expertise, the Company offers dedicated business solutions for shared services & outsourcing industry, including end-to-end process management, change management, technology enhancements and GBS market intelligence.